



**RTA**

SOUTH FLORIDA  
REGIONAL  
TRANSPORTATION  
AUTHORITY

# South Florida Regional Transportation Authority

## Operating Budget Fiscal Year 2011-2012



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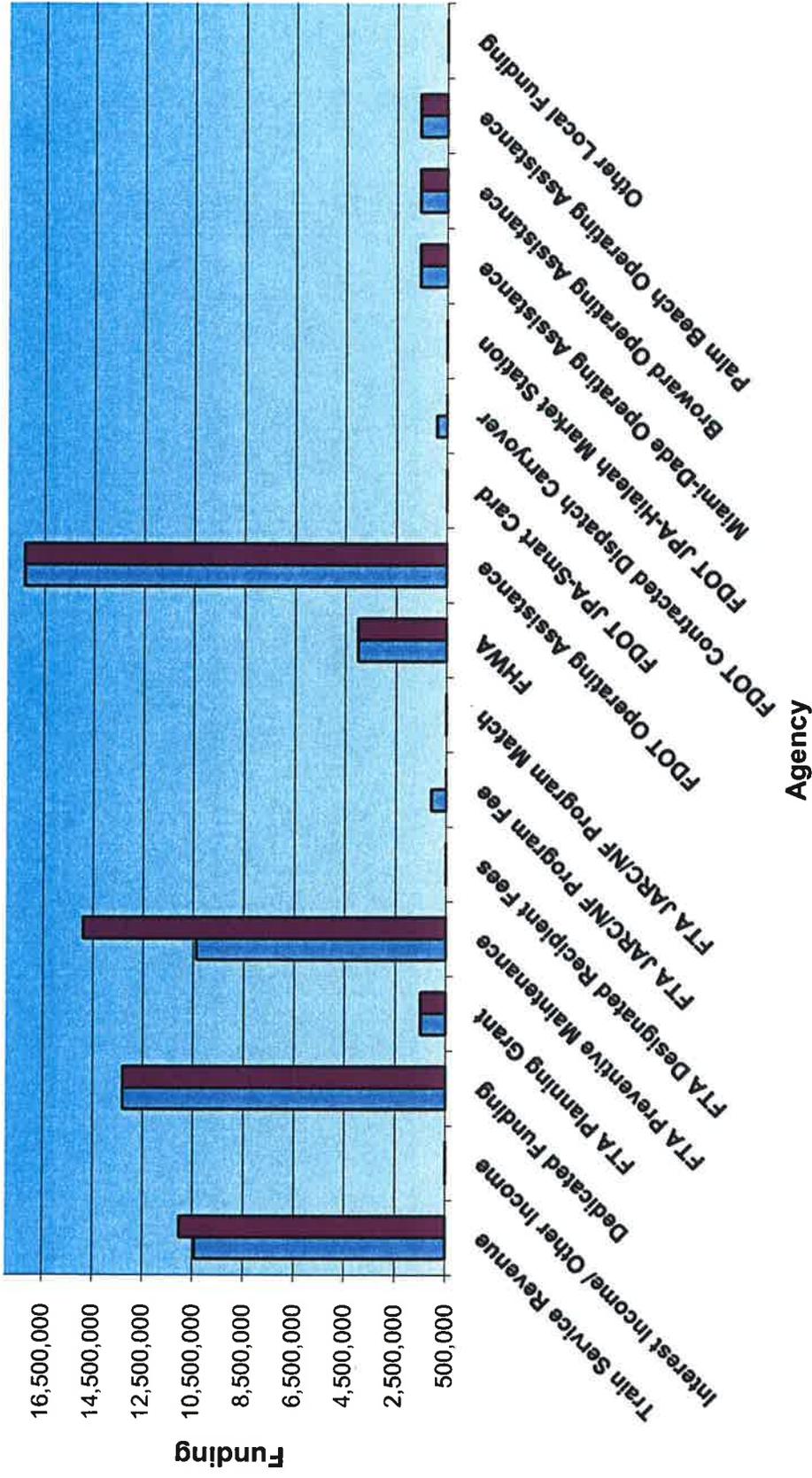
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**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 OPERATING BUDGET**

	REVENUE			
	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
<b><u>TRAIN REVENUE</u></b>				
Train Service Revenue	10,426,659	11,023,863	597,204	5.73%
Interest Income/ Other Income	172,000	175,000	3,000	1.74%
<b>TOTAL TRAIN REVENUE</b>	<b>\$ 10,598,659</b>	<b>\$ 11,198,863</b>	<b>\$ 600,204</b>	<b>5.66%</b>
<b><u>OPERATING ASSISTANCE</u></b>				
Dedicated Funding	13,300,000	13,300,000	-	-
FTA Planning Grant	1,500,000	1,500,000	-	-
FTA Preventive Maintenance	10,376,001	14,910,000	4,533,999	43.70%
FTA Designated Recipient Fees	63,700	95,000	31,300	49.14%
FTA JARC/NF Program Fee	1,084,839	375,000	(709,839)	-65.43%
FTA JARC/NF Program Match	425,425	425,425	-	-
FHWA	4,000,000	4,000,000	-	-
FDOT Operating Assistance	17,300,000	17,300,000	-	-
FDOT JPA-Smart Card	250,000	-	(250,000)	-100.00%
FDOT Contracted Dispatch Carryover	900,000	-	(900,000)	-100.00%
FDOT JPA-Hialeah Market Station	89,711	206,522	116,811	130.21%
Miami-Dade Operating Assistance	1,565,000	1,565,000	-	-
Broward Operating Assistance	1,565,000	1,565,000	-	-
Palm Beach Operating Assistance	1,565,000	1,565,000	-	-
Other Local Funding	190,000	192,950	2,950	1.55%
<b>TOTAL ASSISTANCE</b>	<b>54,174,676</b>	<b>56,999,897</b>	<b>2,825,221</b>	<b>5.22%</b>
<b>TOTAL REVENUE</b>	<b>\$ 64,773,335</b>	<b>\$ 68,198,760</b>	<b>\$ 3,425,425</b>	<b>5.29%</b>

# Operating Budget-Revenue

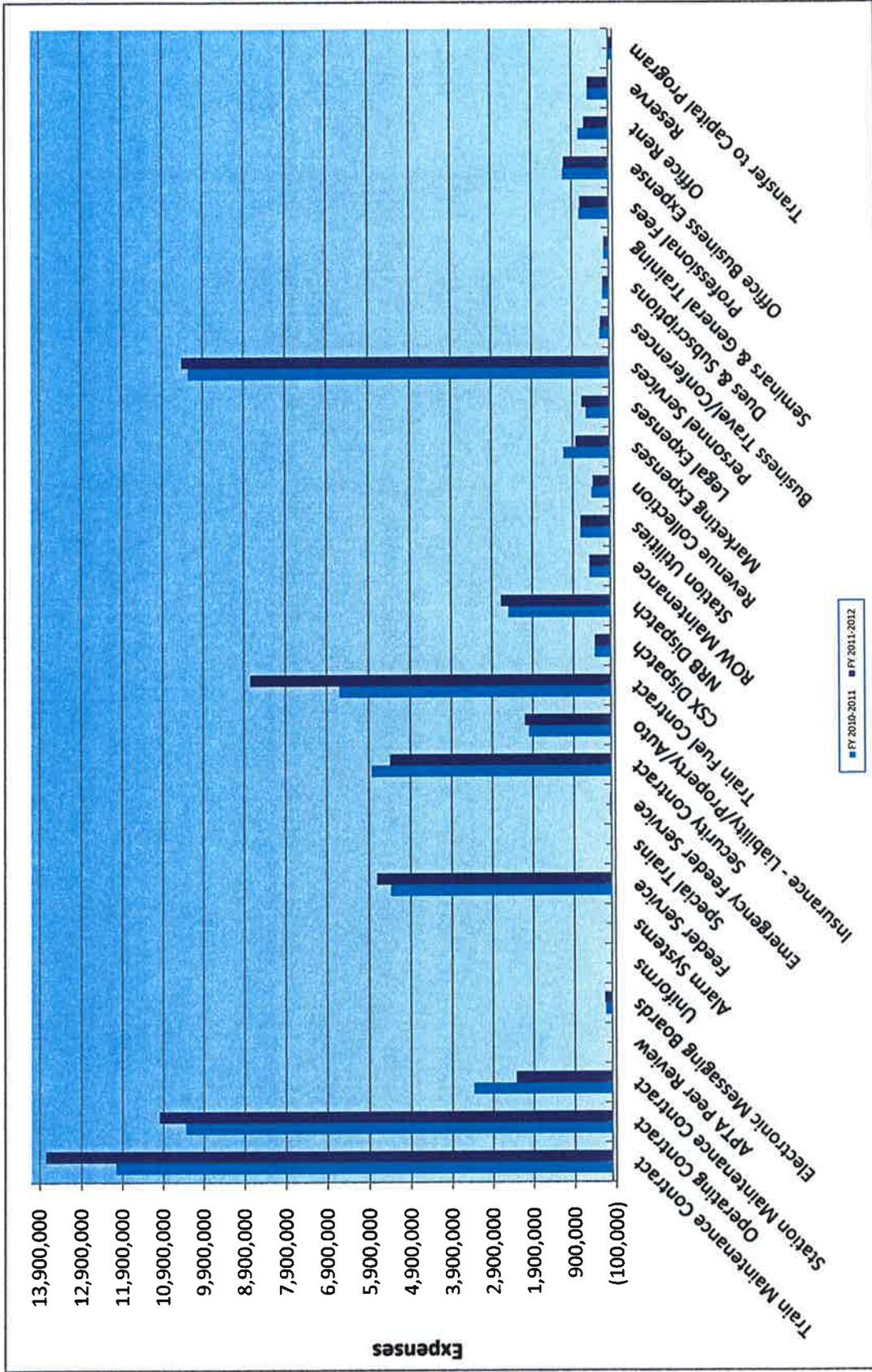


FY 2010-2011      FY 2011-2012

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 OPERATING BUDGET**

	<b>EXPENSES</b>			
	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>	<b>CHANGE</b>	<b>% CHANGE</b>
Train Maintenance Contract	12,061,410	13,755,370	1,693,960	14.04%
Operating Contract	10,343,086	10,995,747	652,661	6.31%
Station Maintenance Contract	3,370,195	2,327,284	(1,042,911)	-30.95%
APTA Peer Review	19,000	19,000	-	-
Electronic Messaging Boards	140,000	165,000	25,000	17.86%
Uniforms	3,000	4,000	1,000	33.33%
Alarm Systems	18,000	18,000	-	-
Feeder Service	5,376,606	5,708,325	331,719	6.17%
Special Trains	3,600	3,600	-	-
Emergency Feeder Service	30,000	30,000	-	-
Security Contract	5,830,006	5,383,008	(446,998)	-7.67%
Insurance - Liability/Property/Auto	2,000,000	2,100,000	100,000	5.00%
Train Fuel Contract	6,583,080	8,750,000	2,166,920	32.92%
CSX Dispatch	370,000	371,320	1,320	0.36%
NRB Dispatch	2,483,622	2,663,582	179,960	7.25%
ROW Maintenance	500,000	500,000	-	-
Station Utilities	710,000	710,000	-	-
Revenue Collection	437,000	405,000	(32,000)	-7.32%
Marketing Expenses	1,112,793	822,390	(290,403)	-26.10%
Legal Expenses	568,211	670,317	102,106	17.97%
Personnel Services	10,246,788	10,418,090	171,302	1.67%
Business Travel/Conferences	222,400	209,415	(12,985)	-5.84%
Dues & Subscriptions	145,359	147,522	2,163	1.49%
General Training & Seminars	116,220	115,292	(928)	-0.80%
Professional Fees	718,737	695,737	(23,000)	-3.20%
Office Business Expense	1,110,390	1,093,765	(16,625)	-1.50%
Office Rent	728,832	591,996	(136,836)	-18.77%
Reserve	500,000	500,000	-	-
Transfer to Capital Program	(975,000)	(975,000)	-	-
<b>TOTAL EXPENSES</b>	<b>\$ 64,773,335</b>	<b>\$ 68,198,760</b>	<b>\$ 3,425,425</b>	<b>5.29%</b>

# Operating Budget-Expenses



**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**REVENUE**

**Train Service Revenue:**

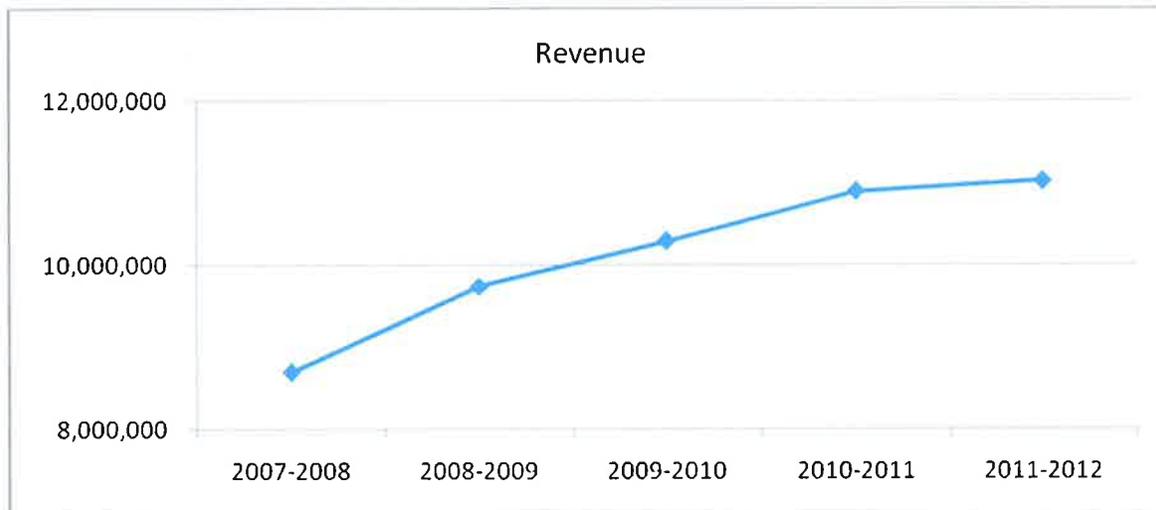
As of March 2011, SFRTA has realized approximately \$300,000 more in train revenue than was budgeted. Over the last few months of the 2010-2011 fiscal year, SFRTA has seen a slight rise in ridership and is anticipating a moderate increase in revenue to \$11,023,863 for 2011-2012. This is more than a 25% increase in Operating Revenue since FY 2007-2008.

	2010-2011 REVENUE		PROPOSED 2011-2012 REVENUE	
	FY 2010-2011 BUDGET	FY 2010-2011 ACTUAL	FY 2011-2012 CHANGE	FY 2011-2012 BUDGET
July	818,070	813,681	12,205	825,886
August	897,957	915,724	13,736	929,460
September	846,283	834,514	12,518	847,032
October	851,910	881,617	13,224	894,842
November	878,029	918,157	13,772	931,929
December	868,999	878,772	13,182	891,954
January	880,862	986,924	14,804	1,001,728
February	877,368	944,936	14,174	959,110
March	996,084	1,045,161	15,677	1,060,839
April*	889,297	920,000	13,800	933,800
May*	785,400	845,000	12,675	857,675
June*	836,400	876,465	13,147	889,609
	<b>\$ 10,426,659</b>	<b>\$ 10,860,952</b>	<b>\$ 162,914</b>	<b>\$ 11,023,863</b>

\*Estimated Actual Revenue

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY EXPLANATION OF BUDGET VARIANCES FISCAL YEAR 2011-2012

## REVENUE cont.



### Interest Income/Other Income:

Interest income includes interest from over-night bank investments, from investments in the Local Government Surplus Fund Trust Fund and from other investments as allowed under Florida Statute 218.415. Other Income includes revenue from vending machines located at SFRTA stations, fare evasion fines and internet sales of SFRTA merchandise. For fiscal year 2011-2012, estimated Interest Income/Other Income will be approximately \$175,000.

### Dedicated Funding:

In December 2009, during a special session of the Florida Legislature, House Bill 1B passed. This bill amended Florida Statute 343.58 in order to provide a dedicated funding source for the SFRTA for \$13,300,000 from the State Transportation Trust Fund.

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY EXPLANATION OF BUDGET VARIANCES FISCAL YEAR 2011-2012

## REVENUE cont.

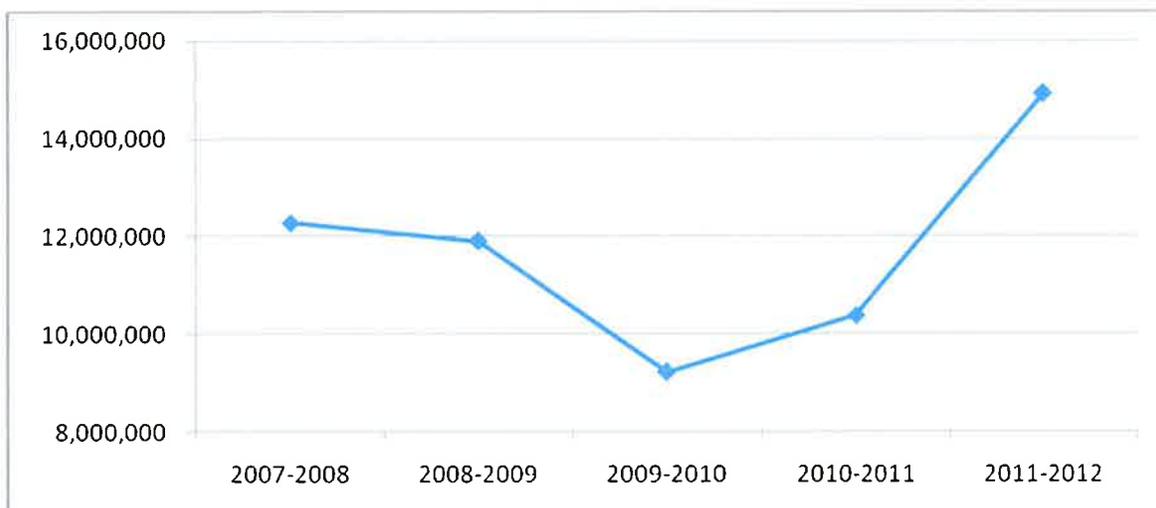
### Federal Transit Administration (FTA) Planning Grant:

The FTA Planning Grants are funds received to finance various planning activities including, but not limited to personnel expenses. The 2011-2012 request remains the same at \$1,500,000.

### FTA Preventive Maintenance:

Although an operating expense, "Preventive Maintenance," which is defined as all maintenance costs, is an allowable expenditure of capital funds for operating purposes, under FTA guidelines. The FTA has no cap on the amount of formula funds a transit agency can use for preventive maintenance. The only limits are the amount of federal capital funds available and the total preventive maintenance expense a transit agency actually incurs.

For fiscal year 2011-2012, \$14,910,000 is being programmed in FTA formula program funds for eligible preventive maintenance costs. Eligible preventive maintenance costs include such items as rolling stock, station maintenance, fleet vehicle maintenance and ticket vending machine maintenance. Below is a chart that represents SFRTA's Preventative Maintenance.



**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**REVENUE cont.**

**Designated Recipient Fee:**

SFRTA has entered in to an agreement with the City of Pembroke Pines and the City of Doral to be the designated recipient for both cities for their FTA earmark grant funds. SFRTA will receive an administrative fee for \$95,000 in FY 2011-2012 for this service.

**JARC & NF Program:**

As the regional transportation authority, SFRTA has been tasked with the administration of the Job Access Reverse Commute (JARC) and New Freedom (NF) programs. SFRTA will receive \$375,000 for their administrative services as well as \$425,425 in matching funds for additional bus services.

**Federal Highway Administration (FHWA):**

SFRTA receives FHWA funds as a pass through from the Florida Department of Transportation (FDOT). SFRTA has received these funds since its inception in 1989 as part of a traffic mitigation project. For fiscal year, 2011-2012 FHWA assistance will remain at \$4,000,000.

**Florida Dept. of Transportation (FDOT) Operating Assistance:**

Effective July 1, 2010, the Florida Legislature approved F.S. 343.58, which provides the SFRTA with Operating Assistance in an amount no less than the Work Program commitments equal to \$17,300,000. This will fund SFRTA's Feeder Bus Operations, Dispatch over the New River Bridge and Maintenance of the New River Bridge. A portion will also serve as the match to the Counties contribution of \$12,705,000 to assist in funding any operating deficit. The State defines net operating deficit as operating expenses less fare box (Total Train Revenue) and any federal assistance (FTA & FHWA).

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**REVENUE cont.**

**County Assistance:**

The county funding will remain the same as last fiscal year at \$1,565,000.

**Other Local Funding:**

Other Local Funding consists of funds provided for feeder services by a private firm totaling \$100,000 for a dedicated feeder bus route as well as a Sub-recipient agreement with the City of Opa-Locka for \$92,950 to reimburse SFRTA for 25% of the cost of a new feeder route.

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**EXPENSES**

**Train Operations:**

The most significant expenses in the Train Operations line item are the base contracts. The base contracts are with Bombardier Mass Transit, with whom the SFRTA has contracted to maintain rolling stock and facility equipment, Veolia Transportation who operates the train service and Meridian Management Corporation who currently maintains our stations.

Below is a breakout of the components of Train Operations.

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>	<b>CHANGE</b>	<b>% CHANGE</b>
Bombardier	11,311,410	13,005,370	1,693,960	14.98%
Veolia	10,343,086	10,995,747	652,661	6.31%
Meridian	3,370,195	2,327,284	(1,042,911)	-30.95%
DMU Maintenance	750,000	750,000	-	-
Electronic Message Boards	140,000	165,000	25,000	17.86%
Dues-APTA Press	19,000	19,000	-	-
Alarm Systems	18,000	18,000	-	-
Uniforms	3,000	4,000	1,000	33.33%
Special Trains	3,600	3,600	-	-
<b>TOTAL TRAIN OPERATIONS</b>	<b>\$ 25,958,291</b>	<b>\$ 27,288,001</b>	<b>\$ 1,329,710</b>	<b>5.12%</b>

**Feeder Service:**

Feeder Bus Service expenses are increasing by approximately \$331,719 in FY 2011-2012. SFRTA has entered into an agreement with the Downtown Ft. Lauderdale TMA to fund their Community Link Route as well as the City of Opa-Locka to aid in funding their new routes that are not covered by JARC/NF funds.

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**EXPENSES cont.**

Below is a detailed breakdown of SFRTA's feeder bus expenses:

**Feeder Service Expenses**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>	<b>CHANGE</b>
Additional Broward County Feeder Service	2,907,424	2,964,572	57,148
Feeder Service Pass Through	1,333,332	1,333,332	-
JARC Routes	850,850	969,842	118,992
Downtown Ft. Lauderdale TMA	-	245,579	245,579
Boca Center Route	100,000	100,000	-
South Florida Education Center	95,000	95,000	-
Boca FAU Route	90,000	-	(90,000)
<b>TOTAL</b>	<b>\$ 5,376,606</b>	<b>\$ 5,708,325</b>	<b>\$ 331,719</b>

**Security Contract:**

SFRTA entered into a new 5-year contract with G4S Secure Solutions (formerly Wackenhut) for armed security, fare enforcement and revenue collection services effective November 1, 2010. Safety and Security for the 2011-2012 fiscal year is estimated to be \$5,383,008.

**Insurance:**

Staff is anticipating a small increase in the cost of insurance expenses in 2011-2012 to cover the additional passenger cars purchased and delivered. Below is a breakdown of SFRTA's insurance program.

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

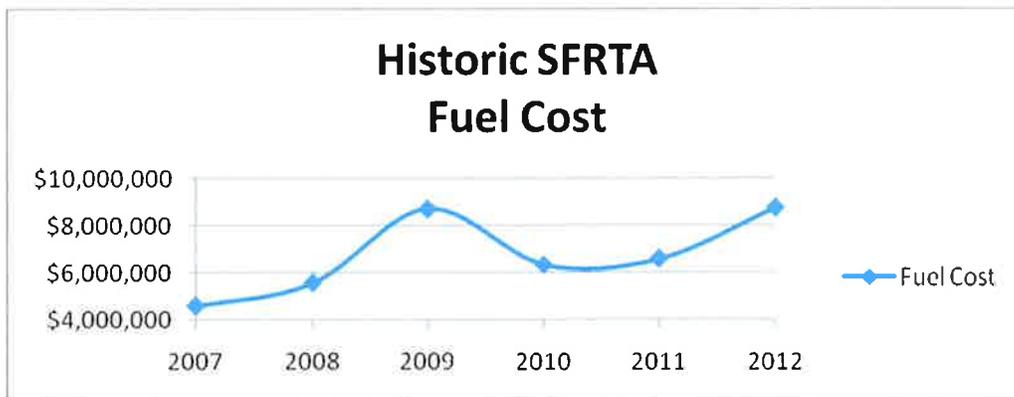
**EXPENSES cont.**

**SFRTA INSURANCE PROGRAM**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>	<b>CHANGE</b>
BROKER FEES	58,000	58,000	-
RAIL ROAD LIABILITY & PROPERTY	1,812,800	1,913,500	100,700
AUTO	56,900	55,000	(1,900)
CRIME POLICY	7,300	8,000	700
D&O INSURANCE	35,500	35,500	-
GENERAL LIABILITY	28,500	29,000	500
INSURANCE CONSULTANT	1,000	1,000	-
<b>TOTAL</b>	<b>\$ 2,000,000</b>	<b>\$ 2,100,000</b>	<b>\$ 100,000</b>

**Train Fuel Contract:**

Train fuel costs for the 2011-2012 fiscal year are increasing by 32.9%. The cost of fuel for SFRTA is currently budgeted at \$3.50/gallon as opposed to last fiscal year, which was at \$2.55 per gallon. For this next fiscal year, the staff expects to use 2,500,000 gallons of fuel at a cost of \$8,750,000.



**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**EXPENSES cont.**

**Bridge Tender/Dispatcher:**

SFRTA has budgeted \$371,320 for bridge tender and dispatch along the CSX corridor. Upon completion of the New River Bridge, SFRTA was required to assume the responsibility of dispatching and maintenance. In 2006, SFRTA entered into a contract with Amtrak for these services. New River Bridge dispatch and maintenance expenses are funded through the FDOT Work Program Assistance. The estimated 2011-2012 NRB expense will be \$2,663,582.

**Station Utilities:**

SFRTA does not anticipate an increase in station utilities for the 2011-2012 FY.

**Revenue Collection:**

Revenue Collection includes expenses for both fare collection and Ticket Vending Machine (TVM) maintenance. SFRTA entered into a contract for a Regional Fare Collection System, installed January & February of 2011. SFRTA will also contract with Miami-Dade for their back office support, which is estimated to be \$240,000 per year.

**Marketing Expenses:**

For fiscal year 2011-2012, marketing expenses are decreasing by \$290,403 or 26.10%.

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**EXPENSES cont.**

Below is a detailed breakdown of the marketing expenses.

**Marketing Department Budget**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>	<b>CHANGE</b>	<b>% CHANGE</b>
Marketing Consultants	500,000	500,000	-	-
Toll Free Number	96,000	96,000	-	-
Customer Information	95,500	95,500	-	-
Special Programs	50,000	50,000	-	-
Advertising	40,000	40,000	-	-
Distribution Service	18,390	18,390	-	-
Promotional Material	15,000	15,000	-	-
Marketing Supplies	5,000	5,000	-	-
Hialeah Station Marketing	30,205	2,500	(27,205)	-91.72%
Smart/Easy Card Campaign	250,000	-	(250,000)	-100%
Postage	12,698	-	(12,698)	-100%
<b>TOTAL</b>	<b>\$ 1,112,793</b>	<b>\$ 822,390</b>	<b>\$ (290,403)</b>	<b>-26.10%</b>

**Legal Expenses:**

At the January 22, 2010 Board meeting, the SFRTA's Governing Board voted to employ full time, in house general counsel. The 2011-2012 budget for the Governing Boards Legal Department is below.

**Legal Department Budget**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>	<b>CHANGE</b>	<b>% CHANGE</b>
Personnel Services-Salary	349,216	348,856	(360)	-0.10%
Personnel Services-FICA	18,456	18,450	(6)	-0.03%
Personnel Services-Insurance	20,000	20,000	-	-
Personnel Services-Pension	56,398	56,340	(58)	-0.10%
Personnel Services-SUTA	1,991	4,521	2,530	127.07%
Business Travel	7,300	7,300	-	-
Dues & Subscriptions	5,310	5,310	-	-
Legal Fees	105,000	205,000	100,000	95.24%
General Training & Seminars	4,540	4,540	-	-
<b>TOTAL</b>	<b>\$ 568,211</b>	<b>\$ 670,317</b>	<b>\$ 102,106</b>	<b>17.97%</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**EXPENSES cont.**

**Personnel Services:**

The cost of personnel services is increasing by approximately 1.67%. This increase is attributed to recently filled positions that were previously frozen and/or unfunded as well as a large increase in the SUTA tax rate. The Personnel Services line item includes the salaries, pension, taxes and health insurance payments of all SFRTA employees.

A listing of positions, by department, can be found on pages 69-71.

Below is a table showing the components of Personnel Services:

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	% CHANGE
SALARIES	7,391,251	7,449,178	57,927	0.78%
OVER TIME	88,750	128,750	40,000	45.07%
FICA	549,847	557,285	7,438	1.35%
HEALTH	1,200,000	1,195,000	(5,000)	-0.42%
PENSION	889,303	904,875	15,572	1.75%
SUTA	42,637	98,002	55,365	129.85%
W/C	85,000	85,000	-	-
<b>TOTAL</b>	<b>\$ 10,246,788</b>	<b>\$ 10,418,090</b>	<b>\$ 171,302</b>	<b>1.67%</b>

**Office Business Expense:**

An office business expense is an expense that is considered ordinary and necessary for the daily operations of a business. An example would be phone service and office supplies. A breakdown of office business expenses can be found on page 54.

**Business Travel/Conferences:**

The projected budget for Business Travel/Conferences for fiscal year 2011-2012 is \$209,115, a 5.97% decrease from last fiscal year. The Business Travel details can be found on pages 55-58.

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**EXPENSES cont.**

**Dues & Subscriptions:**

Staff is projecting Dues & Subscriptions to increase by \$2,163. The Dues & Subscription budget is on pages 59-62.

**General Training & Seminars:**

The projected budget for General Training & Seminars for fiscal year 2011-2012 is \$115,292. The Seminars and General Training budget details can be found on pages 63-66.

**Professional Fees:**

The Professional Fees line item consists of expenses paid for consultants, auditing services and legal fees. Page 68 contains a breakdown of SFRTA's Professional Fees by department. Below is a table listing all consultants and professional fees.

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE
Legislative Assistance	280,000	280,000	-
General Engineering	100,000	100,000	-
Audit Fees	89,237	89,237	-
General Testing-Environmental	60,000	60,000	-
Software Support-Financial System	52,000	52,000	-
PTC for Rolling Stock Design	-	50,000	50,000
ADA Issues	17,000	17,000	-
Rolling Stock Audit	-	15,000	15,000
All Other Server/Network Support	12,000	12,000	-
General Consultants	10,000	10,000	-
QPM Training Document Review	-	7,000	7,000
EEO Workforce Analysis	3,500	3,500	-
Dispatch Contract Review	50,000	-	(50,000)
Maintenance Review	45,000	-	(45,000)
<b>TOTAL</b>	<b>\$ 718,737</b>	<b>\$ 695,737</b>	<b>\$ (23,000)</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
EXPLANATION OF BUDGET VARIANCES  
FISCAL YEAR 2011-2012**

**EXPENSES cont.**

**Office Rent:**

Office rent is budgeted at \$591,996. Office Rent budget is detailed on page 67.

**Reserve:**

SFRTA is not anticipating any change in the amount of the reserve fund.

**Transfer of Expenditures to Capital:**

The SFRTA will be maximizing the use of FTA funds for both capital projects as well as Preventive Maintenance. Staff plans to charge approximately \$975,000 in payroll expenses back to capital projects.

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**ENGINEERING DEPARTMENT**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
			CHANGE	CHANGE
Personnel Services--Salary/Wages	562,384	586,658	24,274	4.32%
Personnel Services--Overtime	500	500	-	-
Personnel Services--FICA Taxes	40,793	43,897	3,104	7.61%
Personnel Services--Group Insurance	60,000	70,000	10,000	16.67%
Personnel Services--Pension Expense	68,317	75,672	7,355	10.77%
Personnel Services--SUTA	3,208	7,610	4,402	137.22%
Business Travel	15,900	15,000	(900)	-5.66%
Dues/Subscriptions	2,580	3,980	1,400	54.26%
Consultants	160,000	160,000	-	-
General Training & Seminars	7,900	8,300	400	5.06%
Printing & Advertising	5,200	5,200	-	-
MOW - New River Bridge	500,000	500,000	-	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 1,426,782</b>	<b>\$ 1,476,817</b>	<b>\$ 50,035</b>	<b>3.51%</b>

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY

## FY 2011-2012 BUDGET

### ENGINEERING DEPARTMENT

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>Business Travel</u></b>		
FTA Construction Rountable	4,000	3,000
APTA Rail Conference	3,100	2,375
AREMA Conference	1,550	2,375
NTI-Mgmt of Transit Construction Projects	1,000	2,000
CSXT - Jacksonville	1,500	1,500
RSI Conference	1,250	1,000
ASQ Certified Quality Auditor	1,250	1,000
ASCE FL Conference	-	1,000
FTC-Tallahassee	2,250	750
	<u>\$ 15,900</u>	<u>\$ 15,000</u>
<b><u>Dues &amp; Subscriptions</u></b>		
AREMA Communications & Signal Manual	500	900
AREMA Manual for Railway Eng & CD	500	900
RS Means Books	500	500
Florida Prof. Engineer Licenses Renewals	300	300
American Society of Civil Engineers license	-	275
Contractor License Renewal	250	250
AREMA Bridge Inspection Handbook	-	200
FDOT Publications - Various	150	150
AREMA Dues	150	150
American Society for Quality	130	130
AAWRE License Renewal	-	125
COMTO Dues	100	100
	<u>\$ 2,580</u>	<u>\$ 3,980</u>
<b><u>Consultants</u></b>		
General Engineering Consultants	100,000	100,000
General Testing (Environmental & Operating)	60,000	60,000
	<u>\$ 160,000</u>	<u>\$ 160,000</u>
<b><u>General Training &amp; Seminars</u></b>		
Railroad Worker Training	1,800	1,800
Railroad Operations Rules	1,800	1,800
Track Safety Standards	1,800	1,800
APTA Rail Conference	1,250	1,150
AREMA Conference & Committee	500	1,000
ASQ Certified Quality Auditor Training	400	400
Railroad Supply Institute Comference	350	350
	<u>\$ 7,900</u>	<u>\$ 8,300</u>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**ENGINEERING DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
	<hr/>	<hr/>
<b><u>Printing &amp; Advertising</u></b>		
Advertising for projects	5,000	5,000
Copies (Speciality Items)	100	100
Blueprint (Speciality Items)	100	100
	<hr/> <b>\$ 5,200</b> <hr/>	<hr/> <b>\$ 5,200</b> <hr/>
 <b><u>ROW Maintenance</u></b>		
Maintenance for NRB Corridor	500,000	500,000
	<hr/> <b>\$ 500,000</b> <hr/>	<hr/> <b>\$ 500,000</b> <hr/>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY**  
**FY 2011-2012 BUDGET**

**EXECUTIVE DEPARTMENT**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	1,279,915	1,296,395	16,480	1.29%
Personnel Services--Overtime	750	750	-	-
Personnel Services--FICA Taxes	83,210	83,063	(147)	-0.18%
Personnel Services--Group Insurance	120,000	120,000	-	-
Personnel Services--Pension Expense	173,856	176,853	2,997	1.72%
Personnel Services--SUTA	7,300	16,811	9,511	130.29%
Business Travel	87,050	87,050	-	-
Civil Rights Business Travel	8,400	8,400	-	-
Dues/Subscriptions	97,485	97,584	99	0.10%
Consultants	294,000	293,500	(500)	-0.17%
General Training & Seminars	13,570	13,570	-	-
EEO Training & Seminars	18,150	17,550	(600)	-3.31%
Printing & Advertising	37,300	30,300	(7,000)	-18.77%
Security Contract	5,830,006	5,383,008	(446,998)	-7.67%
Alarm Systems	18,000	18,000	-	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 8,068,992</b>	<b>\$ 7,642,834</b>	<b>\$ (426,158)</b>	<b>-5.28%</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
 FY 2011-2012 BUDGET  
 EXECUTIVE DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Business Travel</u></b>		
Trips to Tallahassee (Govt. Affairs Manager)	12,000	12,000
Board Members Trips to Tallahassee	10,000	10,000
Board Members Trips to Washington D.C.	10,000	10,000
Trips to Washington, D.C. (Executive Director)	7,000	7,000
Trips to Washington, D.C. (Govt. Affairs Manager)	7,000	7,000
Insurance Negotiations	6,700	6,700
Trips to Tallahassee (Executive Director)	6,000	6,000
Board Member APTA/ Conference Travel	5,000	5,000
Security Seminars	4,500	4,500
APTA Annual	3,300	3,300
Florida Public Transit Association Annual	2,000	2,000
RailVolution	1,850	1,850
COMTO Leadership Meetings	1,800	1,800
APTA Commuter Rail	1,500	1,500
COMTO Annual Conference	1,200	1,200
APTA Revenue Conference	1,200	1,200
Institute of Internal Auditors Conference	1,200	1,200
EDEN Annual Conference	1,200	1,200
FTA Atlanta	1,000	1,000
APTA CEO Seminar	1,000	1,000
Records Management Training	1,000	1,000
Florida Institute of Government Accounting	600	600
	<b><u>\$ 87,050</u></b>	<b><u>\$ 87,050</u></b>

**EEO Business Travel**

Civil Rights-DBE	2,000	2,000
Civil Rights-Title VI	2,000	2,000
Transportation Civil Rights Symposium	2,000	2,000
EEO Annual Conference	1,000	1,000
Transportation Disadvantaged Conference	800	800
Society for Accessible Travel & Hospitality	600	600
	<b><u>\$ 8,400</u></b>	<b><u>\$ 8,400</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**EXECUTIVE DEPARTMENT**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>Dues &amp; Subscriptions</u></b>		
APTA Membership	46,000	46,000
Florida Public Transportation Association	20,000	20,000
APTA Safety	16,000	16,000
COMTO Support	5,000	5,000
Urban Land Institute	2,500	2,500
Association of American Railroads	2,000	2,000
NTSB Reports	1,000	1,000
WTS Memberships	1,000	1,000
Regional Business Alliance	1,000	1,000
FI League of Cities	825	825
COMTO Memberships	700	700
Legislators/Congressional Directory	400	400
National Association of ADA Coordinators	225	225
AICPA	200	200
ARMA	175	175
GFOA Membership	150	150
FI Association of Professional Lobbyist	150	199
FI Association of Intergovernmental Relations	100	100
Florida Records Management Association	35	35
FGFOA Membership	25	25
Westlaw Subscription	-	50
	<u><u>\$ 97,485</u></u>	<u><u>\$ 97,584</u></u>

**Consultants**

Legislative Consultant	150,000	150,000
C2 Group	130,000	130,000
General Consultants	10,000	10,000
EEO Annual Workforce Analysis	4,000	3,500
	<u><u>\$ 294,000</u></u>	<u><u>\$ 293,500</u></u>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**EXECUTIVE DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>General Training &amp; Seminars</u></b>		
Security Training/Registration	2,000	2,000
APTA Annual	1,875	1,875
APTA Legislative	1,250	1,250
APTA Rail Conference	1,150	1,150
Records Management Training	1,000	1,000
Institute of Internal Auditors	1,000	1,000
Project Management Training	800	800
Eden Conference	750	750
EDEN Administrative Training	750	750
APTA CEO Seminar	695	695
APTA Revenue Conference	600	600
Florida Institute of Government-Accounting	600	600
FGFOA-CPE Credits	600	600
FPTA Annual	500	500
	<b>\$ 13,570</b>	<b>\$ 13,570</b>
<b><u>EEO Training &amp; Seminars</u></b>		
EEO Agency Wide Training	10,000	10,000
ADA Coordinators Conference	3,000	3,000
EEO Officers Training	2,000	2,000
EEO Annual Conference	1,000	1,000
Transportation Civil Rights Training Symposium	600	-
Civil Rights-DBE	500	500
Civil Rights-Title VI	500	500
Society for Accessible Travel & Hospitality	300	300
Transportation Disadvantaged Conference	250	250
	<b>\$ 18,150</b>	<b>\$ 17,550</b>
<b><u>Printing &amp; Advertising</u></b>		
Legal and Board Meeting Notices	20,000	20,000
Courier	9,000	2,000
Records Storage Iron Mountain	2,400	2,400
Records Retrieval Iron Mountain	2,400	2,400
Electronic Records Conversion	3,500	3,500
	<b>\$ 37,300</b>	<b>\$ 30,300</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
 FY 2011-2012 BUDGET  
 EXECUTIVE DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Safety &amp; Security</u></b>		
Security Contract	5,090,500	4,876,486
Security Hialeah Market	59,506	204,022
Security Overtime	225,000	200,000
Security Communications	30,000	30,000
Safety Inspections & Equipment	25,000	30,000
Misc security Contract required Equipment	-	15,500
Safety Incentive	-	10,000
Safety Materials	-	9,500
Communications -Handheld upgrades	-	7,500
Security Enhancements	400,000	-
	<b><u>\$ 5,830,006</u></b>	<b><u>\$ 5,383,008</u></b>
 <b><u>Alarms Systems</u></b>		
Alarm Monitoring & Maintenance	18,000	18,000
	<b><u>\$ 18,000</u></b>	<b><u>\$ 18,000</u></b>

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY

## FY 2011-2012 BUDGET

### FINANCE AND INFORMATION TECHNOLOGY DEPARTMENT

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	1,506,661	1,513,741	7,080	0.47%
Personnel Services--Overtime	14,000	-	-	-
Personnel Services--FICA Taxes	114,145	114,698	553	0.48%
Personnel Services--Group Insurance	240,000	230,000	(10,000)	-4.17%
Personnel Services--Pension Expense	171,207	171,958	751	0.44%
Personnel Services--SUTA	8,668	19,800	11,132	128.43%
Business Travel	22,940	18,915	(4,025)	-17.55%
Dues & Subscriptions	3,725	4,025	300	8.05%
Consultants	64,000	64,000	-	-
General Training & Seminars	21,610	18,570	(3,040)	-14.07%
Telephone-Cellular	6,500	8,200	1,700	26.15%
Printing & Advertising	3,400	3,400	-	-
Insurance - Liability/Property/Auto	2,000,000	2,100,000	100,000	5.00%
Personnel Services-WC (Company Wide)	85,000	85,000	-	-
Auditing Fees	89,237	89,237	-	-
Electronic Message Boards/GeoFocus	140,000	165,000	25,000	17.86%
Telecommunications Expense	245,600	247,000	1,400	0.57%
Revenue Collection/TVM Maintenance	437,000	405,000	(32,000)	-7.32%
Bank Charges	40,000	40,000	-	-
Bank Charges-Credit Card Fees	300,000	300,000	-	-
Office Supplies	150,000	150,000	-	-
Office Rent	728,832	591,996	(136,836)	-18.77%
Mileage Reimbursement	8,700	9,000	300	3.45%
<b>DEPARTMENT TOTAL</b>	<b>\$ 6,401,225</b>	<b>\$ 6,363,540</b>	<b>\$ (37,685)</b>	<b>-0.59%</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**FINANCE & INFORMATION TECHNOLOGY DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Business Travel</u></b>		
GFOA Annual Conference	4,600	5,065
EDEN End User Conference	2,680	2,700
APTA Annual	1,200	2,500
American Payroll Association	1,700	1,700
APTA Transit Tech	1,500	1,500
APTA Fare Collection	2,860	1,500
FGFOA Annual Conference	1,000	1,250
FTA-NTD	1,000	1,000
FGFOA School of Government	700	1,000
Florida Retirement System Training	700	700
FTA Grant Management Certification	5,000	-
	<b><u>\$ 22,940</u></b>	<b><u>\$ 18,915</u></b>

**Dues & Subscriptions**

GFOA Memberships	960	900
AICPA Membership	400	540
Award Fees-CAFR & Budget	500	510
Federal Grants Management Reference Book	300	300
COMTO	-	300
FICPA	450	250
Finance/Accounting/Tax Reference Books	250	300
National Black Public Administrators	-	210
American Payroll Association	195	195
IAPP Membership	175	175
CPA License Renewal	150	150
National Grants Management Association	125	-
National Association of Black Accountants	145	120
FGFOA Memberships-3	75	75
	<b><u>\$ 3,725</u></b>	<b><u>\$ 4,025</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**FINANCE & INFORMATION TECHNOLOGY DEPARTMENT**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>Consultants</u></b>		
Audit	89,237	89,237
Software Support-Accounting	52,000	52,000
Software & Server Support	12,000	12,000
	<u>\$ 153,237</u>	<u>\$ 153,237</u>
 <b><u>General Training &amp; Seminars</u></b>		
SQL Database & Reporting	1,875	1,900
Web Development Course	1,875	1,900
Windows Server Courses	1,875	1,900
American Payroll Association	1,545	1,545
CPE Credits	1,300	2,000
EDEN Training	1,200	1,200
Certified Public Manager	-	1,200
GFOA Annual Conference	1,200	1,100
Financial Reporting/Accounting Training	1,000	1,000
APTA Annual	625	1,875
APTA Transit Tech	625	625
Advanced Excel	-	600
APTA Fare Collection	1,250	475
Skillpath Seminars	200	400
Leadership Training	350	350
FGFOA Annual Conference	290	300
AP Training	500	200
Grant Management Certification	5,700	-
All Women's Conference	200	-
	<u>\$ 21,610</u>	<u>\$ 18,570</u>
 <b><u>Telephone-Cellular</u></b>		
Cell phones-TVM & Revenue Staff	6,500	8,200
	<u>\$ 6,500</u>	<u>\$ 8,200</u>
 <b><u>Printing &amp; Advertising</u></b>		
CAFR & Other Financial Reports	2,400	2,400
Public Notices-Grants	1,000	1,000
	<u>\$ 3,400</u>	<u>\$ 3,400</u>

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY FY 2011-2012 BUDGET

## FINANCE & INFORMATION TECHNOLOGY DEPARTMENT

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Insurance</u></b>		
Agency Wide-Liability/Property & Auto	2,000,000	2,100,000
	<b>\$ 2,000,000</b>	<b>\$ 2,100,000</b>
<b><u>EMS Boards</u></b>		
Component Repairs	60,000	80,000
LED Panels	30,000	30,000
AT&T Lines	20,000	20,000
Controller Boards	15,000	15,000
Component Parts	10,000	15,000
Power Supplies	5,000	5,000
	<b>\$ 140,000</b>	<b>\$ 165,000</b>
<b><u>Telecommunication System</u></b>		
Phone Expense	184,000	185,000
System Maintenance	61,600	62,000
	<b>\$ 245,600</b>	<b>\$ 247,000</b>
<b><u>TVM Maintenance</u></b>		
Payment to Miami-Dade Backoffice	80,000	240,000
Ticket Printing	35,000	150,000
Spare Parts	125,000	5,000
Uniforms	4,000	4,000
Equipment Rental	5,000	3,000
Small Tools & Supplies	5,000	3,000
ACS Contract	174,000	-
TVM Training	9,000	-
	<b>\$ 437,000</b>	<b>\$ 405,000</b>
<b><u>Bank Charges</u></b>		
Credit Card Processing Fees	300,000	300,000
Bank/Cash Fees	40,000	40,000
	<b>\$ 340,000</b>	<b>\$ 340,000</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**FINANCE & INFORMATION TECHNOLOGY DEPARTMENT**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>Office Supplies</u></b>		
Agency Office Supplies	150,000	150,000
	<u>\$ 150,000</u>	<u>\$ 150,000</u>
<b><u>Office Rent</u></b>		
Base Rent	520,792	425,256
Taxes	93,575	90,270
CAM	59,890	60,760
Insurance	6,553	6,510
Sign Lighting	4,200	4,700
Waste Disposal	8,400	4,500
Contingent for Increase	35,422	-
	<u>\$ 728,832</u>	<u>\$ 591,996</u>
<b><u>Auto Allowance</u></b>		
Mileage Reimbursement	8,700	9,000
	<u>\$ 8,700</u>	<u>\$ 9,000</u>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**HUMAN RESOURCES DEPARTMENT**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	234,919	225,233	(9,686)	-4.12%
Personnel Services--Overtime	500	500	-	-
Personnel Services--FICA Taxes	17,925	17,195	(730)	-4.07%
Personnel Services--Group Insurance	30,000	30,000	-	-
Personnel Services--Pension Expense	31,213	30,162	(1,051)	-3.37%
Personnel Services--SUTA	1,342	2,926	1,584	118.03%
Business Travel/Conferences	8,000	5,000	(3,000)	-37.50%
Dues/Subscriptions	1,895	1,475	(420)	-22.16%
General Training & Seminars	24,845	24,505	(340)	-1.37%
Printing and Advertising	10,500	10,500	-	-
Misc. Personnel Expense	10,050	8,525	(1,525)	-15.17%
Tuition Reimbursement	7,000	7,000	-	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 378,189</b>	<b>\$ 363,021</b>	<b>\$ (15,168)</b>	<b>-4.01%</b>

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY

## FY 2011-2012 BUDGET

### HUMAN RESOURCES DEPARTMENT

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET
<b><u>Business Travel</u></b>		
HR Florida Annual Conference	1,900	1,900
SHRM Diversity Conference	1,500	1,500
SHRM Staffing Management Conference	1,500	1,500
ADA Conference	100	100
American Society for Training & Development (ASTD)	1,500	-
Florida Public Personnel Association Conference	1,500	-
	<b>\$ 8,000</b>	<b>\$ 5,000</b>
<b><u>Dues &amp; Subscriptions</u></b>		
SHRM Membership	320	320
ASTD Membership	320	320
Intl. Public Management Association	290	290
World at Work (Comp & Benefits) membership	520	245
Florida Public Personnel Association	150	150
COMTO Membership	100	100
HR Broward County	150	50
HR Palm Beach	45	-
	<b>\$ 1,895</b>	<b>\$ 1,475</b>
<b><u>General Training &amp; Seminars</u></b>		
Employee Leadership & Professional Development	20,000	20,000
SHRM Diversity Conference	895	1,080
SHRM Staffing Management Conference	895	1,080
HR Florida Conference	1,070	1,070
FPPA Conference	650	650
Proskauer Rose (HRABC/PB) Law & Workplace	250	250
Akerman/Senterfitt Annual Labor/Empl Law Sem	240	250
HR Association of Broward County	125	125
American Society for Training & Development	595	-
HR Conference of Palm Beach	125	-
	<b>\$ 24,845</b>	<b>\$ 24,505</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**HUMAN RESOURCES DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Printing &amp; Advertising</u></b>		
Career Builder	5,000	5,000
Jobing.com	3,500	3,500
Specialty Postings (i.e. APTA, FAPPO, ISM, etc.)	2,000	2,000
	<b>\$ 10,500</b>	<b>\$ 10,500</b>
<b><u>Miscellaneous Personnel Expenses</u></b>		
Incentives	3,000	3,500
Employment Background Checks	3,000	3,000
Employee Driving Records	1,200	1,200
Drug Screening @ \$55 each	1,500	825
Awards, Trophies, Certificates	1,000	-
ID Badges	350	-
	<b>\$ 10,050</b>	<b>\$ 8,525</b>
<b><u>Tuition Reimbursement</u></b>		
Educational Reimbursement	7,000	7,000
	<b>\$ 7,000</b>	<b>\$ 7,000</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY**  
**FY 2011-2012 BUDGET**

**LEGAL DEPARTMENT**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	349,216	348,856	(360)	-0.10%
Personnel Services--FICA Taxes	18,456	18,450	(6)	-0.03%
Personnel Services--Group Insurance	20,000	20,000	-	-
Personnel Services--Pension Expense	56,398	56,340	(58)	-0.10%
Personnel Services--SUTA	1,991	4,521	2,530	127.07%
Business Travel	7,300	7,300	-	-
Dues/Subscriptions	5,610	6,000	390	6.95%
Legal Fees	105,000	204,310	99,310	94.58%
General Training & Seminars	4,240	4,540	300	7.08%
<b>DEPARTMENT TOTAL</b>	<b>\$ 568,211</b>	<b>\$ 670,317</b>	<b>\$ 102,106</b>	<b>17.97%</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2011 BUDGET  
LEGAL DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Business Travel</u></b>		
APTA Legal Affairs	3,000	3,000
APTA Commuter Rail	2,000	2,000
APTA Annual	1,500	1,500
FI Bar Employment Law	800	800
	<b><u>\$ 7,300</u></b>	<b><u>\$ 7,300</u></b>
<b><u>Dues &amp; Subscriptions</u></b>		
Westlaw Next Licenses	4,750	5,140
FI Bar Association Dues	530	530
Attorney Title Insurance Fund	200	200
FI Bar Committee-Local Government Law	70	70
FI Bar Committee-Government Lawyer	60	60
	<b><u>\$ 5,610</u></b>	<b><u>\$ 6,000</u></b>
<b><u>Legal Fees</u></b>		
Labor Protection Counsel	65,000	64,310
Outside Speciality Counsel	40,000	40,000
Legislative Counsel	-	100,000
	<b><u>\$ 105,000</u></b>	<b><u>\$ 204,310</u></b>
<b><u>General Training &amp; Seminars</u></b>		
APTA Legal Affairs	1,100	1,400
FI Bar Employment Law Course	750	750
FI Bar Real Estate Course	640	640
APTA Annual	625	625
APTA Rail Conference	625	625
General Legal	500	500
	<b><u>\$ 4,240</u></b>	<b><u>\$ 4,540</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY**  
**FY 2011-2012 BUDGET**

**MARKETING DEPARTMENT**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	1,025,388	1,007,066	(18,322)	-1.79%
Personnel Services--Overtime	32,000	32,000	-	-
Personnel Services--FICA Taxes	79,473	78,071	(1,402)	-1.76%
Personnel Services--Group Insurance	240,000	235,000	(5,000)	-2.08%
Personnel Services--Pension Expense	128,133	125,331	(2,802)	-2.19%
Personnel Services--SUTA	6,027	13,466	7,439	123.43%
Business Travel	6,275	6,275	-	-
Dues/Subscriptions	13,519	13,758	239	1.77%
General Training & Seminars	1,500	1,450	(50)	-3.33%
Telephone-Cellular	4,140	4,140	-	-
Marketing Contract	500,000	500,000	-	-
Hialeah Station Marketing	30,205	2,500	(27,705)	-91.72%
Smart Card Campaign	250,000	-	(250,000)	-100.00%
Special Programs	50,000	50,000	-	-
Advertising (Phone Book)	40,000	40,000	-	-
Promotional Material	15,000	15,000	-	-
Marketing Supplies	5,000	5,000	-	-
Postage & Mass Mailings	12,698	-	(12,698)	-100.0%
Customer Information	95,500	95,500	-	-
Distribution Service	18,390	18,390	-	-
Toll Free Number	96,000	96,000	-	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 2,649,248</b>	<b>\$ 2,338,947</b>	<b>\$ (310,301)</b>	<b>-11.71%</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**MARKETING DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
	<hr/>	<hr/>
<b><u>Business Travel</u></b>		
APTA Marketing Workshop	1,330	1,330
APTA Committee Meeting	1,330	1,330
APTA Annual Meeting	1,230	1,230
FPTA Annual Conference	1,230	1,230
APTA Marketing Steering Cmte	1,155	1,155
	<hr/> <b>\$ 6,275</b> <hr/>	<hr/> <b>\$ 6,275</b> <hr/>
<b><u>Dues &amp; Subscriptions</u></b>		
Video Monitoring	10,000	10,000
Ft. Lauderdale Chamber of Commerce	995	995
Greater Miami Chamber of Commerce	725	845
Chamber of Commerce of the Palm Beaches	505	505
Boca Raton Chamber of Commerce	310	370
Miami Herald	285	225
Sun-Sentinel	203	225
Palm Beach Post	208	208
South Florida Business Journal	200	200
Miami Today	88	185
	<hr/> <b>\$ 13,519</b> <hr/>	<hr/> <b>\$ 13,758</b> <hr/>
<b><u>General Training &amp; Seminars</u></b>		
APTA Annual Meeting	625	600
APTA Marketing Workshop	625	600
FPTA Annual Conference	250	250
	<hr/> <b>\$ 1,500</b> <hr/>	<hr/> <b>\$ 1,450</b> <hr/>
<b><u>Telephone-Cellular</u></b>		
Cell phones-Marketing Staff	2,700	2,700
Wireless Connections for Lap Tops	1,440	1,440
	<hr/> <b>\$ 4,140</b> <hr/>	<hr/> <b>\$ 4,140</b> <hr/>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**MARKETING DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Marketing Contract</u></b>		
Consumer Marketing	260,000	275,000
Marketing Support	85,000	85,000
EDP	80,000	80,000
RTA Branding	50,000	35,000
Special Events	25,000	25,000
Hialeah Market Station	30,205	2,500
	<b><u>\$ 530,205</u></b>	<b><u>\$ 502,500</u></b>
<b><u>Special Programs</u></b>		
Institutional Advertising	20,000	20,000
Special Event Materials	5,000	12,000
Institutional Marketing	10,000	10,000
Sponsorships	8,000	8,000
Legislative Collaterals	7,000	-
	<b><u>\$ 50,000</u></b>	<b><u>\$ 50,000</u></b>
<b><u>Advertising</u></b>		
Yellow Pages	40,000	40,000
	<b><u>\$ 40,000</u></b>	<b><u>\$ 40,000</u></b>
<b><u>Promotional Material</u></b>		
Various Giveaway Material	15,000	15,000
	<b><u>\$ 15,000</u></b>	<b><u>\$ 15,000</u></b>
<b><u>Marketing Supplies</u></b>		
Various Supplies	5,000	5,000
	<b><u>\$ 5,000</u></b>	<b><u>\$ 5,000</u></b>
<b><u>Postage &amp; Mass Mailings</u></b>		
Direct Mail	10,000	-
Standard mail	1,404	-
Postage Meters	652	-
Courier & Overnight Mail	392	-
Special Event Invitations	250	-
	<b><u>\$ 12,698</u></b>	<b><u>-</u></b>

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY FY 2011-2012 BUDGET

## MARKETING DEPARTMENT

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET
<b><u>Customer Information</u></b>		
Brochures & Schedules	75,000	75,000
Newsletters	13,000	13,000
Web Site Maintenance	5,000	5,000
Translation Services	2,500	2,500
	<b>\$ 95,500</b>	<b>\$ 95,500</b>
 <b><u>Distribution Services</u></b>		
Distribution of TriRail Flyers	18,390	18,390
	<b>\$ 18,390</b>	<b>\$ 18,390</b>
 <b><u>Toll Free Number</u></b>		
1-800-TriRail	96,000	96,000
	<b>\$ 96,000</b>	<b>\$ 96,000</b>
 <b><u>Smart Card JPA</u></b>		
Easy Card Campaign	250,000	-
	<b>\$ 250,000</b>	<b>\$ -</b>

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY

## FY 2011-2012 BUDGET

### OPERATIONS DEPARTMENT

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	1,426,939	1,457,698	30,759	2.16%
Personnel Services--Overtime	40,000	80,000	40,000	100.00%
Personnel Services--FICA Taxes	110,761	116,248	5,487	4.95%
Personnel Services--Group Insurance	290,000	290,000	-	-
Personnel Services--Pension Expense	164,799	172,341	7,542	4.58%
Personnel Services--SUTA	8,362	19,720	11,358	135.83%
Business Travel	15,350	12,550	(2,800)	-18.24%
Dues/Subscriptions	900	900	-	-
Consultants	94,500	72,000	(22,500)	-23.81%
General Training & Seminars	7,400	9,275	1,875	25.34%
Telephones-Cellular	4,500	3,000	(1,500)	-33.33%
Printing and Advertising	3,000	3,000	-	-
Operating Contract	10,343,086	10,995,747	652,661	6.31%
Train Operations Fuel	6,433,080	8,750,000	2,316,920	36.02%
NRB Dispatcher	2,483,622	2,664,902	181,280	7.30%
CSX Bridge Tender/Dispatcher	520,000	370,000	(150,000)	(0.29)
Special Trains	3,600	3,600	-	-
Station Utilities	710,000	710,000	-	-
Equipment/Facility Maintenance	11,311,410	13,005,370	1,693,960	14.98%
DMU Maintenance	750,000	750,000	-	-
Feeder Bus Service	5,376,606	5,708,325	331,719	6.17%
Emergency Bus Service	30,000	30,000	-	-
Station Maintenance	3,370,195	2,327,284	(1,042,911)	-30.95%
Uniforms	3,000	4,000	1,000	33.33%
Dues-APTA Press	19,000	19,000	-	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 43,520,110</b>	<b>\$ 47,574,960</b>	<b>\$ 4,054,850</b>	<b>9.32%</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**OPERATIONS DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
	<u>                    </u>	<u>                    </u>
<b><u>Business Travel</u></b>		
Other PTC Travel	1,000	2,800
NTD Reporting	2,400	2,000
Commuter Rail Operators Group	2,000	2,000
APTA Rail Conference	2,500	1,500
APTA Annual Conference	2,000	1,500
APTA Bus	1,500	1,500
FPTA	750	750
CSX - Jacksonville	1,200	500
APTA Hours of Service Task Force	2,000	-
	<b><u>\$ 15,350</u></b>	<b><u>\$ 12,550</u></b>
<b><u>Dues &amp; Subscriptions</u></b>		
COMTO	500	500
WTS	400	400
	<b><u>\$ 900</u></b>	<b><u>\$ 900</u></b>
<b><u>Consultants</u></b>		
Dispatch Contract/PTC	49,500	50,000
Rolling Stock Audit	-	15,000
QMP training documents review	-	7,000
Bombardier maintenance review	45,000	-
	<b><u>\$ 94,500</u></b>	<b><u>\$ 72,000</u></b>
<b><u>General training &amp; Seminars</u></b>		
QMP Training	-	5,000
Ticket Agent Training	5,000	2,500
APTA Annual	650	650
APTA Rail Conference	625	625
FPTA	500	500
APTA Bus and Para transit	625	-
	<b><u>\$ 7,400</u></b>	<b><u>\$ 9,275</u></b>
<b><u>Telephone-Cellular</u></b>		
Cell phones-Station Agents	4,500	3,000
	<b><u>\$ 4,500</u></b>	<b><u>\$ 3,000</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**OPERATIONS DEPARTMENT**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>Printing &amp; Advertising</u></b>		
Advertising for RFP's	1,500	3,000
Meeting Notices (6 OTC meetings yearly)	1,500	-
	<u>\$ 3,000</u>	<u>\$ 3,000</u>
<b><u>Train Operations</u></b>		
Base Contract	9,091,369	9,460,686
Weekend Trains-15 Minute Turns	854,549	1,074,710
One-Time Training	185,914	235,244
Service Above 48 Trains	198,707	210,107
Special Trains Test Rotem Cars	10,000	12,000
Holiday Trains	2,548	3,000
	<u>\$ 10,343,087</u>	<u>\$ 10,995,747</u>
<b><u>Train Fuel</u></b>		
Fuel-biodiesel et al	6,583,080	8,750,000
	<u>\$ 6,583,080</u>	<u>\$ 8,750,000</u>
<b><u>Bridge Tender/Dispatch</u></b>		
Base Amtrak Contract	3,141,138	3,341,258
Vacancy Credit	(658,836)	(677,676)
CSX Bridge Tender/Utilities	250,000	250,000
CSX Dispatch	120,000	120,000
DSL Service for Bridge Camera	1,320	1,320
	<u>\$ 2,853,622</u>	<u>\$ 3,034,902</u>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**OPERATIONS DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
	<u>                    </u>	<u>                    </u>
<b><u>Special Trains</u></b>		
Marketing Special Trains	3,600	3,600
	<b><u>\$ 3,600</u></b>	<b><u>\$ 3,600</u></b>
<b><u>Station Utilities</u></b>		
Water, Electric, Etc	710,000	710,000
	<b><u>\$ 710,000</u></b>	<b><u>\$ 710,000</u></b>
<b><u>Train Maintenance</u></b>		
Base Contract	10,850,377	12,344,337
Onboard fleet camera maintenance	-	200,000
DMU Cleaning	135,033	135,033
Accident Repair	100,000	100,000
Out of Scope Service	100,000	100,000
Revenue Service Restroom Cleaning	90,000	90,000
Environmental Compliance	30,000	30,000
Hialeah Yard Trailer Cleaning	6,000	6,000
	<b><u>\$ 11,311,410</u></b>	<b><u>\$ 13,005,370</u></b>
<b><u>DMU Maintenance</u></b>		
Maintenance for DMU Sets	750,000	750,000
	<b><u>\$ 750,000</u></b>	<b><u>\$ 750,000</u></b>
<b><u>Station Maintenance</u></b>		
Base Contract	2,500,000	1,807,284
Out of Scope Service	300,000	400,000
CSX Flagging Protection	120,000	90,000
Hialeah Yard Facility-Gate-Track Matting	230,000	30,000
Current Contract	140,195	-
Elevator Consultant/Spare Equipment	80,000	-
	<b><u>\$ 3,370,195</u></b>	<b><u>\$ 2,327,284</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**OPERATIONS DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>Feeder Bus</u></b>		
Base Contract	2,857,424	2,914,572
Contract Amendment 3 JARC/NF Routes	-	969,842
Palm Tran	666,666	666,666
MDTA	666,666	666,666
DownTown TMA	-	245,579
Boca Center Route	100,000	100,000
SFEC TMA	95,000	95,000
Special Events	50,000	50,000
New Routes JARC	664,950	-
OpaLocka Route JARC	185,900	-
Palm Tran Boca Route 94	90,000	-
	<b><u>\$ 5,376,606</u></b>	<b><u>\$ 5,708,325</u></b>
 <b><u>Emergency Bus Service</u></b>		
Bus Bridges	30,000	30,000
	<b><u>\$ 30,000</u></b>	<b><u>\$ 30,000</u></b>
 <b><u>Uniforms</u></b>		
Station Agent Uniforms	3,000	4,000
	<b><u>\$ 3,000</u></b>	<b><u>\$ 4,000</u></b>
 <b><u>APTA Press</u></b>		
APTA Peer review Dues	19,000	19,000
	<b><u>\$ 19,000</u></b>	<b><u>\$ 19,000</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**PLANNING DEPARTMENT**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	803,176	809,318	6,142	0.76%
Personnel Services--Overtime	500	500	-	-
Personnel Services--FICA Taxes	61,481	61,951	470	0.76%
Personnel Services--Group Insurance	130,000	130,000	-	-
Personnel Services--Pension Expense	86,395	87,055	660	0.76%
Personnel Services--SUTA	4,581	10,495	5,914	129.10%
Business Travel	29,075	32,225	3,150	10.83%
Dues/Subscriptions	22,900	23,100	200	0.87%
Consultants	17,000	17,000	-	-
General Training & Seminars	7,460	7,915	455	6.10%
Printing and Advertising	6,000	4,000	(2,000)	-33.33%
Auto Allowance-Mileage	-	2,000	2,000	100.00%
FTA Meetings	2,000	2,000	-	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 1,170,568 \$</b>	<b>\$ 1,187,559 \$</b>	<b>16,991</b>	<b>1.45%</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET  
PLANNING DEPARTMENT**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>Business Travel</u></b>		
Rail Volution Steering Committee	4,500	4,500
Florida American Planning Association(FAPA)	2,250	2,400
FTA Atlanta-Support of FEC	2,250	-
Rail Volution	2,000	4,000
Real Estate Development	2,000	-
APTA Rail Conference	1,750	1,750
APTA Annual Conference	1,600	1,600
Urban Land Institute Conference	1,500	3,000
Eng Fundamentals for Mass Transportation Systems	1,250	-
FPTA Conference	1,000	1,200
Transit Academy	1,000	1,000
New Starts	1,000	-
TransAction Conference	950	950
Model Task Force Meetings	900	900
TRB Planning Applications	850	-
Florida Redevelopment Association	800	800
NEPA Process	750	-
ERSI (GIS)	700	700
ULI Training	700	700
APTA Operations	650	650
Managing Environmental Review	425	425
GIS& the Florida Geographic Data Library	250	-
Financial Planning In Transportation	-	1,800
Community Streetcar Coalition	-	1,300
Light Rail Rapid Transit -Commuter Rail	-	1,250
NTI "State & Metropolitan Transportation	-	1,100
Management of Transit Construction Projects	-	1,000
NTI Transit Oriented Development	-	750
Microsoft Project Training	-	450
	<u>\$ 29,075</u>	<u>\$ 32,225</u>
<b><u>Dues &amp; Subscriptions</u></b>		
RailVolution Membership	20,000	20,000
American Planning Association	1,000	1,000
Women in Transportation	200	750
AICP Licenses	600	600
COMTO	300	300
American Society of Civil Engineers	250	250
Professional Engineering License	150	150
CPM dues	-	50
The Urban Transportation Monitor	300	-
Business Journal	100	-
	<u>\$ 22,900</u>	<u>\$ 23,100</u>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET  
PLANNING DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
	<u>                    </u>	<u>                    </u>
<b><u>Consultants</u></b>		
ADA Issues	17,000	17,000
	<u>\$ 17,000</u>	<u>\$ 17,000</u>
<b><u>General training &amp; Seminars</u></b>		
Eng Fundamentals for Mass Transportation Sys	995	995
FI American Planning Association	450	750
Professional Development for Staff	-	750
FPTA Conference	700	700
APTA Annual	625	625
Microsoft Project Training	-	600
TransAction Conference	600	600
APTA Rail Conference	575	575
APTA Operations/Planning	575	575
Transit Academy	450	450
TRB National Planning Applications	425	425
ASCE Bi-Annual training	325	325
ERSI (GIS) Training	295	295
Administrative Development	-	250
GIS & the Florida Geographic Data Library	595	-
Real Estate Development	500	-
FIU/FAU Joint Center for Public Policy	350	-
	<u>\$ 7,460</u>	<u>\$ 7,915</u>
<b><u>PLANNING-Printing &amp; Advertising</u></b>		
Legislative Support Materials	3,500	2,500
Transit Development Plan	2,500	1,500
	<u>\$ 6,000</u>	<u>\$ 4,000</u>
<b><u>FTA Meetings</u></b>		
Refreshments	2,000	2,000
	<u>\$ 2,000</u>	<u>\$ 2,000</u>
<b><u>Auto Allowance-Mileage</u></b>		
Local Business Travel	-	2,000
	<u>\$ -</u>	<u>\$ 2,000</u>

SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET

**PROCUREMENT DEPARTMENT**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET	CHANGE	%
Personnel Services--Salary/Wages	551,869	553,069	1,200	0.22%
Personnel Services--Overtime	500	500	-	-
Personnel Services--FICA Taxes	42,059	42,162	103	0.24%
Personnel Services--Group Insurance	90,000	90,000	-	-
Personnel Services--Pension Expense	65,383	65,503	120	0.18%
Personnel Services--SUTA	3,149	7,174	4,025	127.82%
Business Travel	29,410	24,000	(5,410)	-18.40%
Dues/Subscriptions	2,355	2,700	345	14.65%
General Training & Seminars	13,785	14,157	372	2.70%
Printing & Advertising	6,500	6,500	-	-
Auto Allowance-Fuel	60,000	60,000	-	-
Auto Allowance-Repairs	25,000	20,000	(5,000)	-20.00%
Building Maintenance	175,000	170,000	(5,000)	-2.86%
<b>DEPARTMENT TOTAL</b>	<b>\$ 1,065,010</b>	<b>\$ 1,055,765</b>	<b>\$ (9,245)</b>	<b>-0.87%</b>

# SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY FY 2011-2012 BUDGET

## PROCUREMENT DEPARTMENT

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET
<b><u>Business Travel</u></b>		
NIGP-State of Florida Certification Training	12,410	6,000
FTA/National Institute of Governmental Purchasing	6,000	5,000
Florida Association of Public Purchasing Officers	3,000	3,000
APTA Procurement Committee	3,000	1,500
APTA Annual Conference	1,500	2,000
APTA Rail Conference	1,500	2,000
FPTA	1,000	1,000
DBE/Small Business Workshops	1,000	2,000
EDEN Annual Conference	-	1,500
	<b>\$ 29,410</b>	<b>\$ 24,000</b>
<b><u>Dues &amp; Subscriptions</u></b>		
National Institute of Governmental Purchasing	750	750
Florida Association of Public Purchasing Officers	440	450
National Contract Management Association	-	300
Conference of Minority Transportation Officials	300	300
Pocket List of RR Officials Vendor Guide	275	300
NIGP-Local Chapter Dues	240	250
Institute for Supply Management	200	200
IAAP-Administrative Professionals	150	150
	<b>\$ 2,355</b>	<b>\$ 2,700</b>
<b><u>General training &amp; Seminars</u></b>		
NIGP Annual Forum	1,950	3,207
Negotiation Strategies & Techniques	2,985	1,990
Sourcing In The Public Sector	-	1,290
Legal Aspects Of Public Procurement	2,200	1,100
FAPPO Annual Conference	1,050	1,050
APTA Annual	695	1,000
GWU Negotiation Strategies and Techniques	-	995
APTA Rail	695	750
EDEN Annual Conference	-	700
NIGP Certification	-	500
FRBMC	375	400
APTA Procurement Materials & Management	375	375
Med Week	300	350
FPTA Annual Conference	300	350
Negotiation in the State of Florida	-	100
Planning, Scheduling & Requirements Analysis	1,590	-
CPPB Prep	670	-
Managing End Users & Suppliers	300	-
Best Practices for Contract & Grant Management	300	-
	<b>\$ 13,785</b>	<b>\$ 14,157</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**PROCUREMENT DEPARTMENT**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
	<u>                    </u>	<u>                    </u>
<b><u>Printing &amp; Advertising</u></b>		
Vendor Registration Notification	5,000	2,500
Solicitation Packages	1,500	1,500
	<b><u>\$ 6,500</u></b>	<b><u>\$ 4,000</u></b>
 <b><u>Postage &amp; Mass Mailings</u></b>		
Eden Vendor Registration Notifications	<u>\$ -</u>	<u>2,500</u>
	<b><u>\$ -</u></b>	<b><u>\$ 2,500</u></b>
 <b><u>Vehicle Maintenance</u></b>		
Fuel	60,000	60,000
Repairs	25,000	20,000
	<b><u>\$ 85,000</u></b>	<b><u>\$ 80,000</u></b>
 <b><u>Building Maintenance</u></b>		
Janitorial Services	75,000	80,000
Air Conditioning Maintenance & Repairs	60,000	50,000
Miscellaneous Repairs	25,000	25,000
Pest Control	5,000	5,000
Plumbing	5,000	5,000
Generator Maintenance	5,000	5,000
	<b><u>\$ 175,000</u></b>	<b><u>\$ 170,000</u></b>

SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET

**General and Administrative Expense**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET
Office Business Expense	1,110,390	1,093,765
Business Travel	222,400	209,415
Dues & Subscriptions	145,359	147,522
General Training & Seminars	116,220	115,292
Office Rent	728,832	591,996
<b>TOTAL G &amp; A</b>	<b>\$ 2,323,201</b>	<b>\$ 2,157,990</b>

SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET

**Office Business Expense**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET
Telephones-Cellular	15,140	15,340
Office Supplies	150,000	150,000
Telephones	245,600	247,000
Printing & Advertising	71,900	62,900
Vehicles-Mileage, Repairs, Fuel	93,700	91,000
Building Maintenance	175,000	170,000
Misc. Personnel Expenses	17,050	8,525
Bank Charges	340,000	340,000
FTA Meetings	2,000	2,000
Tuition Reimbursement	-	7,000
<b>TOTAL OFFICE BUSINESS EXPENSE</b>	<b>\$ 1,110,390</b>	<b>\$ 1,093,765</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Business Travel  
All Departments**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>ENGINEERING</u></b>		
FTA Construction Rountable	4,000	3,000
APTA Rail Conference	3,100	2,375
FTC-Tallahassee	2,250	750
AREMA Conference	1,550	2,375
CSXT - Jacksonville	1,500	1,500
RSI Conference	1,250	1,000
ASQ Certified Quality Auditor	1,250	1,000
NTI-Mgmt of Transit Construction Projects	1,000	2,000
ASCE FL Conference	-	1,000
	<b><u>\$ 15,900</u></b>	<b><u>\$ 15,000</u></b>
<b><u>EXECUTIVE</u></b>		
Trips to Tallahassee (Govt. Affairs Manager)	12,000	12,000
Board Members Trips to Tallahassee	10,000	10,000
Board Members Trips to Washington D.C.	10,000	10,000
Trips to Washington, D.C. (Executive Director)	7,000	7,000
Trips to Washington, D.C. (Govt. Affairs Manager)	7,000	7,000
Insurance Negotiations	6,700	6,700
Trips to Tallahassee (Executive Director)	6,000	6,000
Board Member APTA/ Conference Travel	5,000	5,000
Security Seminars	4,500	4,500
APTA Annual	3,300	3,300
Florida Public Transit Association Annual	2,000	2,000
RailVolution	1,850	1,850
COMTO Leadership Meetings	1,800	1,800
APTA Commuter Rail	1,500	1,500
COMTO Annual Conference	1,200	1,200
APTA Revenue Conference	1,200	1,200
Institute of Internal Auditors Conference	1,200	1,200
EDEN Annual Conference	1,200	1,200
FTA Atlanta	1,000	1,000
APTA CEO Seminar	1,000	1,000
Records Management Training	1,000	1,000
Florida Institute of Government Accounting	600	600
	<b><u>\$ 87,050</u></b>	<b><u>\$ 87,050</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Business Travel  
All Departments**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>EEO EXECUTIVE</u></b>		
Civil Rights-DBE	2,000	2,000
Civil Rights-Title VI	2,000	2,000
Transportation Civil Rights Symposium	2,000	2,000
EEO Annual Conference	1,000	1,000
Transportation Disadvantaged Conference	800	800
Society for Accessible Travel & Hospitality	600	600
	<b><u>\$ 8,400</u></b>	<b><u>\$ 8,400</u></b>
<b><u>FINANCE &amp; IT</u></b>		
FTA Grant Management Certification	5,000	-
GFOA Annual Conference	4,600	5,065
APTA Fare Collection	2,860	1,500
EDEN End User Conference	2,680	2,700
American Payroll Association	1,700	1,700
APTA Transit Tech	1,500	1,500
APTA Annual	1,200	2,500
FGFOA Annual Conference	1,000	1,250
FTA-NTD	1,000	1,000
FGFOA School of Government	700	1,000
Florida Retirement System Training	700	700
	<b><u>\$ 22,940</u></b>	<b><u>\$ 18,915</u></b>
<b><u>HUMAN RESOURCES</u></b>		
HR Florida Annual Conference	1,900	1,900
SHRM Diversity Conference	1,500	1,500
SHRM Staffing Management Conference	1,500	1,500
ADA Conference	100	100
American Society for Training & Development (ASTD)	1,500	-
Florida Public Personnel Association Conference	1,500	-
	<b><u>\$ 8,000</u></b>	<b><u>\$ 5,000</u></b>
<b><u>MARKETING</u></b>		
APTA Marketing Workshop	1,330	1,330
APTA Committee Meeting	1,330	1,330
APTA Annual Meeting	1,230	1,230
FPTA Annual Conference	1,230	1,230
APTA Marketing Steering Cmte	1,155	1,155
	<b><u>\$ 6,275</u></b>	<b><u>\$ 6,275</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Business Travel  
All Departments**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>OPERATIONS</u></b>		
Other PTC Travel	1,000	2,800
NTD Reporting	2,400	2,000
Commuter Rail Operators Group	2,000	2,000
APTA Rail Conference	2,500	1,500
APTA Annual Conference	2,000	1,500
APTA Bus	1,500	1,500
FPTA	750	750
CSX - Jacksonville	1,200	500
APTA Hours of Service Task Force	2,000	-
	<b><u>\$ 15,350</u></b>	<b><u>\$ 12,550</u></b>
<b><u>PLANNING</u></b>		
Rail Volution Steering Committee	4,500	4,500
Florida American Planning Association(FAPA)	2,250	2,400
FTA Atlanta-Support of FEC	2,250	-
Rail Volution	2,000	4,000
Real Estate Development	2,000	-
APTA Rail Conference	1,750	1,750
APTA Annual Conference	1,600	1,600
Urban Land Institute Conference	1,500	3,000
Eng Fundamentals for Mass Transportation Systems	1,250	-
FPTA Conference	1,000	1,200
Transit Academy	1,000	1,000
New Starts	1,000	-
TransAction Conference	950	950
Model Task Force Meetings	900	900
TRB Planning Applications	850	-
Florida Redevelopment Association	800	800
NEPA Process	750	-
ERSI (GIS)	700	700
ULI Training	700	700
APTA Operations	650	650
Managing Environmental Review	425	425
GIS& the Florida Geographic Data Library	250	-
Financial Planning In Transportation	-	1,800
Community Streetcar Coalition	-	1,300
Light Rail Rapid Transit-Commuter Rail	-	1,250
NTI "State & Metropolitan Transportation	-	1,100
Management of Transit Construction Projects	-	1,000
NTI Transit Oriented Development	-	750
Microsoft Project Training	-	450
	<b><u>\$ 29,075</u></b>	<b><u>\$ 32,225</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

	<b>Business Travel All Departments</b>	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>PROCUREMENT</u></b>			
NIGP-State of Florida Certification Training		12,410	6,000
National Institute of Governmental Purchasing		6,000	5,000
Florida Association of Public Purchasing Officers		3,000	3,000
APTA Procurement Committee		3,000	1,500
APTA Annual Conference		1,500	2,000
APTA Rail Conference		1,500	2,000
FPTA		1,000	1,000
DBE/Small Business Workshops		1,000	2,000
EDEN Annual Conference		-	1,500
		<b><u>\$ 29,410</u></b>	<b><u>\$ 24,000</u></b>
<b>TOTAL BUSINESS TRAVEL</b>		<b>\$ 222,400</b>	<b>\$ 209,415</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Dues and Subscriptions  
All Departments**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>ENGINEERING</u></b>		
AREMA Communications & Signal Manual	500	900
AREMA Manual for Railway Eng & CD	500	900
RS Means Books	500	500
Florida Prof. Engineer Licenses Renewals	300	300
Contractor License Renewal	250	250
FDOT Publications - Various	150	150
AREMA Dues	150	150
American Society for Quality	130	130
American Society of Civil Engineers License	-	275
AREMA Bridge Inspection Handbook	-	200
AAWRE License Renewal	-	125
COMTO Dues	100	100
	<u>\$ 2,580</u>	<u>\$ 3,980</u>
<b><u>EXECUTIVE</u></b>		
APTA Membership	46,000	46,000
Florida Public Transportation Association	20,000	20,000
APTA Safety	16,000	16,000
COMTO Support	5,000	5,000
Urban Land Institute	2,500	2,500
Association of American Railroads	2,000	2,000
NTSB Reports	1,000	1,000
WTS Memberships	1,000	1,000
Regional Business Alliance	1,000	1,000
FI League of Cities	825	825
COMTO Memberships	700	700
Legislators/Congressional Directory	400	400
National Association of ADA Coordinators	225	225
AICPA	200	200
ARMA	175	175
GFOA Membership	150	150
FI Association of Professional Lobbyist	150	199
FI Association of Intergovernmental Relations	100	100
Florida Records Management Association	35	35
FGFOA Membership	25	25
Westlaw Subscription	-	50
	<u>\$ 97,485</u>	<u>\$ 97,584</u>

SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET

**Dues and Subscriptions  
All Departments**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>FINANCE &amp; IT</u></b>		
GFOA Memberships-6	960	900
AICPA Membership	400	540
Award Fees-CAFR & Budget	500	510
Federal Grants Management Reference Book	300	300
Finance/Accounting/Tax Reference Books	250	300
COMTO	-	300
FICPA	450	250
National Black Public Administrators	-	210
American Payroll Association	195	195
IAPP Membership	175	175
CPA License Renewal	150	150
National Association of Black Accountants	145	120
FGFOA Memberships	75	75
National Grants Management Association	125	-
	<u>\$ 3,725</u>	<u>\$ 4,025</u>
<b><u>HUMAN RESOURCES</u></b>		
World at Work (Comp & Benefits) membership	520	245
SHRM membership	320	320
ASTD membership	320	320
Intl. Public Management Association	290	290
Florida Public Personnel Association	150	150
HR Broward County	150	50
COMTO membership	100	100
HR Palm Beach	45	-
	<u>\$ 1,895</u>	<u>\$ 1,475</u>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Dues and Subscriptions  
All Departments**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>MARKETING</u></b>		
Video Monitoring	10,000	10,000
Ft. Lauderdale Chamber of Commerce	995	995
Greater Miami Chamber of Commerce	725	845
Chamber of Commerce of the Palm Beaches	505	505
Boca Raton Chamber of Commerce	310	370
Miami Herald	285	225
Palm Beach Post	208	208
Sun-Sentinel	203	225
South Florida Business Journal	200	200
Miami Today	88	185
	<b>\$ 13,519</b>	<b>\$ 13,758</b>
 <b><u>OPERATIONS</u></b>		
COMTO	500	500
WTS	400	400
	<b>\$ 900</b>	<b>\$ 900</b>
 <b><u>PLANNING</u></b>		
RailVolution Membership	20,000	20,000
American Planning Association	1,000	1,000
AICP Licenses	600	600
The Urban Transportation Monitor	300	-
COMTO	300	300
American Society of Civil Engineers	250	250
Women in Transportation	200	750
Professional Engineering License	150	150
CPM Dues	-	50
Business Journal	100	-
	<b>\$ 22,900</b>	<b>\$ 23,100</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Dues and Subscriptions  
All Departments**

	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
<b><u>PROCUREMENT</u></b>		
National Institute of Governmental Purchasing	750	750
Florida Association of Public Purchasing Officers	440	450
Conference of Minority Transportation Officials	300	300
Pocket List of RR Officials Vendor Guide	275	300
NIGP-Local Chapter Dues	240	250
Institute for Supply Management	200	200
National Contract Management Association	-	300
IAAP-Administrative Professionals	150	150
	<b><u>\$ 2,355</u></b>	<b><u>\$ 2,700</u></b>
<b>TOTAL DUES &amp; SUBSCRIPTIONS</b>	<b>\$ 145,359</b>	<b>\$ 147,522</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY**  
**FY 2011-2012 BUDGET**

**General Training & Seminars**  
**All Departments**

	<u>FY 2010-2011</u> <u>APPROVED</u> <u>BUDGET</u>	<u>FY 2011-2012</u> <u>PROPOSED</u> <u>BUDGET</u>
<b><u>ENGINEERING</u></b>		
Railroad Worker Training	1,800	1,800
Railroad Operations Rules	1,800	1,800
Track Safety Standards	1,800	1,800
APTA Rail Conference	1,250	1,150
AREMA Conference & Committee	500	1,000
ASQ Certified Quality Auditor Training	400	400
Railroad Supply Institute Conference	350	350
	<u>\$ 7,900</u>	<u>\$ 8,300</u>
<b><u>EXECUTIVE</u></b>		
Security Training/Registration	2,000	2,000
APTA Annual	1,875	1,875
APTA Legislative	1,250	1,250
APTA Rail Conference	1,150	1,150
Records Management Training	1,000	1,000
Institute of Internal Auditors	1,000	1,000
Project management Training	800	800
Eden Conference	750	750
EDEN Administrative Training	750	750
APTA CEO Seminar	695	695
APTA Revenue Conference	600	600
Florida Institute of Government-Accounting	600	600
FGFOA-CPE Credits	600	600
FPTA Annual	500	500
	<u>\$ 13,570</u>	<u>\$ 13,570</u>
<b><u>EEO</u></b>		
EEO Agency Wide Training	10,000	10,000
ADA Coordinators Conference	3,000	3,000
EEO Officers Training	2,000	2,000
EEO Annual Conference	1,000	1,000
Civil Rights-DBE	500	500
Civil Rights-Title VI	500	500
Society for Accessible Travel & Hospitality	300	300
Transportation Disadvantaged Conference	250	250
Transportation Civil Rights Training Symposium	600	-
	<u>\$ 18,150</u>	<u>\$ 17,550</u>
<b><u>FINANCE &amp; IT</u></b>		
CPE Credits	1,300	2,000
SQL Database & Reporting	1,875	1,900

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY**  
**FY 2011-2012 BUDGET**

**General Training & Seminars**  
**All Departments**

	<b>FY 2010-2011</b>	<b>FY 2011-2012</b>
	<b>APPROVED</b>	<b>PROPOSED</b>
	<b>BUDGET</b>	<b>BUDGET</b>
Web Development Course	1,875	1,900
Windows Server Courses	1,875	1,900
APTA Annual	625	1,875
American Payroll Association	1,545	1,545
EDEN Training	1,200	1,200
Certified Public Manager (CPM)	-	1,200
GFOA Annual Conference	1,200	1,100
Financial Reporting/Accounting Training	1,000	1,000
APTA Transit Tech	625	625
Advanced Excel	-	600
APTA Fare Collection	1,250	475
Skillpath Seminars	200	400
Leadership Training	350	350
FGFOA Annual Conference	290	300
AP Training	500	200
Grant Management Certification	5,700	-
All Women's Conference	200	-
	<b>\$ 21,610</b>	<b>\$ 18,570</b>

**HUMAN RESOURCES**

Employee Leadership & Professional Development	20,000	20,000
SHRM Diversity Conference	895	1,080
SHRM Staffing Management Conference	895	1,080
HR Florida Conference	1,070	1,070
FPPA Conference	650	650
Proskauer Rose (HRABC/PB) Law & Workplace	250	250
Akerman/Senterfitt Annual Labor/Empl Law Sem	240	250
HR Association of Broward County	125	125
American Society for Training & Development	595	-
HR Conference of Palm Beach	125	-
	<b>\$ 24,845</b>	<b>\$ 24,505</b>

**MARKETING**

APTA Annual Meeting	625	600
APTA Marketing Workshop	625	600
FPTA Annual Conference	250	250
	<b>\$ 1,500</b>	<b>\$ 1,450</b>

SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET

**General Training & Seminars  
All Departments**

	FY 2010-2011 APPROVED BUDGET	FY 2011-2012 PROPOSED BUDGET
<b><u>OPERATIONS</u></b>		
QMP Training	-	5,000
Ticket Agent Training	5,000	2,500
APTA Annual	650	650
APTA Rail Conference	625	625
FPTA	500	500
APTA Bus and Para transit	625	-
	<b>\$ 7,400</b>	<b>\$ 9,275</b>
 <b><u>PLANNING</u></b>		
Eng Fundamentals for Mass Transportation Systems	995	995
FI American Planning Association	450	750
Professional Development for Staff	-	750
FPTA Conference	700	700
APTA Annual	625	625
TransAction Conference	600	600
Microsoft Project Training	-	600
APTA Rail Conference	575	575
APTA Operations/Planning	575	575
Transit Academy	450	450
TRB National Planning Applications	425	425
ASCE Bi-Annual training	325	325
ERSI (GIS) Training	295	295
Administrative Development	-	250
GIS & the Florida Geographic Data Library	595	-
Real Estate Development	500	-
FIU/FAU Joint Center for Public Policy	350	-
	<b>\$ 7,460</b>	<b>\$ 7,915</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**General Training & Seminars  
All Departments**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>PROCUREMENT</u></b>		
NIGP Annual Forum	1,950	3,207
Negotiation Strategies & Techniques	2,985	1,990
Sourcing In The Public Sector	-	1,290
Legal Aspects of Public Procurement	2,200	1,100
FAPPO Annual Conference	1,050	1,050
APTA Annual	695	1,000
GWU Negotiation Strategies and Techniques	-	995
APTA Rail	695	750
EDEN Annual Conference	-	700
NIGP Certification	-	500
FRBMC	375	400
APTA procurement Materials & Management	375	375
Med Week	300	350
FPTA Annual Conference	300	350
Negotiation in the State of Florida	-	100
Planning, Scheduling & Requirements Analysis	1,590	-
CPPB Prep	670	-
Managing End Users & Suppliers	300	-
Best Practices for Contract & Grant Management	300	-
	<u>\$ 13,785</u>	<u>\$ 14,157</u>
<b>TOTAL GENERAL TRAINING &amp; SEMINARS</b>	<b>\$ 116,220</b>	<b>\$ 115,292</b>

SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET

	<b>Rent</b>	
	<b>FY 2010-2011 APPROVED BUDGET</b>	<b>FY 2011-2012 PROPOSED BUDGET</b>
Building Rent & Taxes	629,232	515,526
CAM & Management Fees	80,400	60,760
Waste Disposal	8,400	4,500
Insurance	6,600	6,510
Sign Lighting	4,200	4,700
<b>TOTAL RENT</b>	<b><u>\$ 728,832</u></b>	<b><u>\$ 591,996</u></b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Professional Fees & Consultants  
All Departments**

	<u>FY 2010-2011 APPROVED BUDGET</u>	<u>FY 2011-2012 PROPOSED BUDGET</u>
<b><u>ENGINEERING</u></b>		
General Engineering Consultants	100,000	100,000
General Testing (Environmental & Operating)	60,000	60,000
	<u>\$ 160,000</u>	<u>\$ 160,000</u>
<b><u>EXECUTIVE</u></b>		
Legislative Consultant	150,000	150,000
Federal Legislative Assistance - C2 Group	130,000	130,000
General Consultants	10,000	10,000
EEO Annual Workforce Analysis	4,000	3,500
Legal Fees	-	-
	<u>\$ 294,000</u>	<u>\$ 293,500</u>
<b><u>FINANCE</u></b>		
Audit	89,237	89,237
Software Support-Accounting	52,000	52,000
Software & Server Support	12,000	12,000
EDEN Disaster Recovery	-	-
	<u>\$ 153,237</u>	<u>\$ 153,237</u>
<b><u>OPERATIONS</u></b>		
Dispatch Contract/PTC	49,500	50,000
Bombardier maintenance review	45,000	-
Rolling Stock Audit	-	15,000
QMP Training Documents review	-	7,000
	<u>\$ 94,500</u>	<u>\$ 72,000</u>
<b><u>PLANNING</u></b>		
ADA Issues	17,000	17,000
	<u>\$ 17,000</u>	<u>\$ 17,000</u>
<b>TOTAL CONSULTANTS</b>	<b>\$ 718,737</b>	<b>\$ 695,737</b>

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Budgeted Full-Time Equivalents**

	FY 2010-2011 BUDGETED POSITIONS	FY 2011-2012 ADDITIONS/ DELETIONS	TOTAL POSITIONS	
<b><u>Engineering Dept.</u></b>				
DIRECTOR OF ENGINEERING & CONSTRUCTION	1.0		1.0	
MANAGER OF ENGINEERING & CONSTRUCTION	1.0		1.0	F
QUALITY ASSURANCE MANAGER	1.0		1.0	
ENGINEERING PROJECT MANAGER	3.0		3.0	
ADMINISTRATIVE ASSISTANT	1.0		1.0	
<b>TOTAL</b>	<b>7.0</b>	<b>0.0</b>	<b>7.0</b>	
<b><u>Executive Dept.</u></b>				
EXECUTIVE DIRECTOR	1.0		1.0	
DEPUTY EXECUTIVE DIRECTOR	1.0		1.0	
DIRECTOR OF ADMINISTRATION/EEO OFF	1.0		1.0	
RECORDS MANAGER	1.0		1.0	
DIRECTOR OF SPECIAL PROJECTS	1.0		1.0	
GOVERNMENT AFFAIRS MANAGER	2.0		2.0	1 F
SAFETY/SECURITY ADMINISTRATOR	1.0		1.0	
ADMINISTRATIVE COMPLIANCE OFFICER	1.0		1.0	
SAFETY/SECURITY SPECIALIST	1.0		1.0	
EXECUTIVE ASSISTANT	1.0		1.0	
EXECUTIVE ADMINISTRATIVE COORDINATOR	1.0		1.0	
ADMINISTRATIVE ASSISTANT	1.0		1.0	
RECEPTIONIST	1.0		1.0	
<b>TOTAL</b>	<b>14.0</b>	<b>0.0</b>	<b>14.0</b>	
<b><u>Finance &amp; Information Technology Dept.</u></b>				
DIRECTOR OF FINANCE & IT	1.0		1.0	
INFORMATION TECHNOLOGY MANAGER	1.0		1.0	
ACCOUNTING MANAGER	1.0		1.0	
BUDGET& GRANTS MANAGER	1.0		1.0	
GRANTS ADMINISTRATOR	1.0		1.0	
NETWORK ADMINISTRATOR	1.0		1.0	
TECHNICAL FIELD SUPPORT SUPERVISOR	1.0		1.0	
WEB DEVELOPER	1.0		1.0	
SENIOR ACCOUNTANT	1.0		1.0	
ACCOUNTING SUPERVISOR	1.0		1.0	
AFC TECHNICIAN SENIOR	1.0		1.0	
DATABASE ANALYST	1.0		1.0	
ACCOUNTANT	1.0		1.0	
ACCOUNTS PAYABLE SUPERVISOR	1.0		1.0	
AFC TECHNICIAN	2.0		2.0	
BUDGET ANALYST	2.0		2.0	1 F
REVENUE SUPERVISOR	1.0		1.0	
REVENUE SPECIALIST	1.0		1.0	
ADMINISTRATIVE ASSISTANT	1.0		1.0	
REVENUE COLLECTOR	1.0		1.0	
ACCOUNTING CLERK	2.0		2.0	1 F
ACCOUNTS PAYABLE SPECIALIST	1.0		1.0	
COMPUTER FIELD TECHNICIAN	1.0		1.0	
<b>TOTAL</b>	<b>26.0</b>	<b>0.0</b>	<b>26.0</b>	

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Budgeted Full-Time Equivalents**

	FY 2010-2011 BUDGETED POSITIONS	FY 2011-2012 ADDITIONS/ DELETIONS	TOTAL POSITIONS	
<b><u>Human Resources Dept.</u></b>				
DIRECTOR OF HUMAN RESOURCES	1.0		1.0	
HUMAN RESOURCES MANAGER	1.0		1.0	
HUMAN RESOURCES ASSISTANT	1.0		1.0	
<b>TOTAL</b>	<b>3.0</b>	<b>0.0</b>	<b>3.0</b>	
<b><u>Legal Dept.</u></b>				
GENERAL COUNSEL	1.0		1.0	
DEPUTY GENERAL COUNSEL	1.0		1.0	
<b>TOTAL</b>	<b>2.0</b>	<b>0.0</b>	<b>2.0</b>	
<b><u>Marketing Dept.</u></b>				
DIRECTOR OF MARKETING & CUSTOMER SERVICE	1.0		1.0	
MARKETING & CUSTOMER SERVICE MANAGER	1.0		1.0	
CORPORATE & COMMUNITY RELATIONS MANAGER	1.0		1.0	F
CORPORATE & COMMUNITY RELATIONS LIASON	1.0		1.0	
CUSTOMER SERVICE SUPERVISOR	1.0		1.0	
EDP COORDINATOR	1.0		1.0	
GRAPHIC DESIGNER	1.0		1.0	
MARKETING ASSISTANT	1.0		1.0	
ADMINISTRATIVE ASSISTANT	1.0		1.0	
LEAD CUSTOMER SERVICE REPRESENTATIVE	3.0		3.0	
CUSTOMER SERVICE REPRESENTATIVE-PT	3.5		3.5	
CUSTOMER SERVICE REPRESENTATIVE-FT	8.0		8.0	
<b>TOTAL</b>	<b>23.5</b>	<b>0.0</b>	<b>23.5</b>	
<b><u>Operations Dept.</u></b>				
DIRECTOR OF OPERATIONS	1.0		1.0	
OPERATIONS MANAGER	1.0		1.0	
OPERATIONS TECH PROJECT MANAGER	1.0		1.0	
OPERATIONS PROJECT MANAGER	1.0		1.0	
OPERATIONS PROJECT MANAGER: FLEET MTN	1.0		1.0	
OPERATIONS PROJECT MANAGER: BUS	1.0		1.0	
OPERATIONS COMPLIANCE OFFICER	1.0		1.0	
OPERATIONS DMU MAINTENANCE SUPERVISOR	1.0		1.0	
OPERATIONS DMU LEAD MECHANIC	1.0		1.0	
OPERATIONS DMU MECHANIC	4.0		4.0	
STATION AGENT SUPERVISOR	1.0		1.0	
ADMINISTRATIVE ASSISTANT	2.0		2.0	1 F
LEAD STATION AGENT	1.0		1.0	
STATION AGENT-PT	2.0		2.0	
STATION AGENT-FT	11.0		11.0	
<b>TOTAL</b>	<b>30.0</b>	<b>0.0</b>	<b>30.0</b>	

**SOUTH FLORIDA REGIONAL TRANSPORTATION AUTHORITY  
FY 2011-2012 BUDGET**

**Budgeted Full-Time Equivalents**

	FY 2010-2011 BUDGETED POSITIONS	FY 2011-2012 ADDITIONS/ DELETIONS	TOTAL POSITIONS	
<b><u>Planning &amp; Capital Development Dept.</u></b>				
DIRECTOR OF PLANNING & CAPITAL DEVELOPMENT	0.0	1.0	1.0	F
MANAGER OF PLANNING & CAPITAL DEVELOPMENT	1.0		1.0	
TRANSPORTATION PLANNING MANAGER	5.0	-1.0	4.0	
TRANSPORTATION PLANNING MANAGER / EEO OFFICER	1.0		1.0	
TRANSPORTATION PLANNER	3.0		3.0	
ADMINISTRATIVE ASSISTANT	2.0		2.0	
PLANNING PROJECT MANAGER	0.0	1.0	1.0	
PLANNING PROJECT ASSISTANT	1.0		1.0	
<b>TOTAL</b>	<b>13.0</b>	<b>1.0</b>	<b>14.0</b>	
<b><u>Procurement Dept.</u></b>				
DIRECTOR OF PROCUREMENT	1.0		1.0	
PROCUREMENT MANAGER	1.0		1.0	
CONTRACT SPECIALIST	3.0		3.0	
PROCUREMENT SPECIALIST	1.0		1.0	
PURCHASING SPECIALIST	2.0		2.0	
ADMINISTRATIVE ASSISTANT	1.0		1.0	
<b>TOTAL</b>	<b>9.0</b>	<b>0.0</b>	<b>9.0</b>	
<b>TOTAL POSITIONS</b>	<b>127.5</b>	<b>1.0</b>	<b>128.5</b>	

\*\*F-Frozen Positions